

Reaching Women and Newborns with Multidisciplinary Specialized Care Via Whatsapp Interaction. A One-Year Experience from Tanzania

Naibu Mkongwa

Received: 13 April 2021 Accepted: 2 May 2021 Published: 15 May 2021

Abstract

Introduction: EmONC is one of the interventions that reduce maternal and newborn morbidity and mortality by treatment of complications that may arise during pregnancy and childbirth. To support provision of EmONC service to critically ill patients, in 2018, Maternity WhatsApp Groups (MWGs) were established to render technical assistance to frontline skilled health care providers. Materials and methods: A total of 9 MWGs were formed with members from Regional and District Health Management Teams, hospitals (referral and district), health centres and HFs (both public and private). Clinicians, paramedics and policy makers constituted membership of groups. Interactive messages generated from groups were exported in notebook and then word. Generated were manually coded into themes and subthemes using the structural functionalism and grounded theories. An inductive approach was used to analyze data.

Index terms—

Reaching Women and Newborns with Multidisciplinary Specialized Care Via Whatsapp Interaction. A One-Year Experience from Tanzania Abstract-Introduction: EmONC is one of the interventions that reduce maternal and newborn morbidity and mortality by treatment of complications that may arise during pregnancy and childbirth. To support provision of EmONC service to critically ill patients, in 2018, Maternity WhatsApp Groups (MWGs) were established to render technical assistance to frontline skilled health care providers.

Materials and methods: A total of 9 MWGs were formed with members from Regional and District Health Management Teams, hospitals (referral and district), health centres and HFs (both public and private). Clinicians, paramedics and policy makers constituted membership of groups. Interactive messages generated from groups were exported in notebook and then word. Generated were manually coded into themes and subthemes using the structural functionalism and grounded theories. An inductive approach was used to analyze data.

Results: A total of 431,845 texts were generated the 9 MWGs and were coded in themes; (i) Management of Referral, (ii) Occurrence of unique events, (iii) Availability of medicines, (iv) Process of care, (v) Addressing Management Challenges, (vi) Commodities and Supplies, and (vii) Feedback and Compliment. In 12 months period, 584 critically ill cases were discussed and CFR was 4.6% (n=27).

Discussion: While, there is paucity of data on telemedicine use in provision of service to patients. Use of MWGs presented here ushers some light on its usefulness. Findings have demonstrated that the successful telemedicine requires a motivated leadership so as a guideline. Further, the effectiveness of ICU telemedicine program was influenced by various factors within the domain leadership and organization structure. The MWGs have supported management of supplies when one geographical area face scarcity of life saving commodities. In this program women and newborn from remote areas received multidisciplinary specialized care at the time when they needed most through MWGs.

1 Background

he WHO estimates show that about 295,000 women died due to mostly pregnancy related complications in 2017. Over 94% of these deaths occurred in low-resource settings, and most could have been prevented by applying

45 simple medical interventions (1). Emergency Obstetric and Newborn Care (EmONC) are interventions that can
46 reduce maternal and newborn morbidity and mortality from complications that may arise during pregnancy and
47 childbirth (2). Bhandari, et al in 2014 showed that timely referral from basic to comprehensive EmONC services
48 is key to reducing maternal death and disability (3). Ansari, et al (2015) demonstrated that improving maternal
49 and newborn health (MNH) indicators remains the biggest challenge in low resource countries (4). This challenge
50 emanates from inadequate numbers and training of Skilled Birth Attendants (SBAs), a bottleneck that impacts
51 provision of EmONC services, especially in low resource countries (5,6,7).

52 Electronic social media provides an opportunity for health experts to improve care through the exchange of
53 knowledge and skills and mentoring, maximizing the impact of the few available health specialists by increasing
54 the magnitude of contact. Amani, et al (2017) reported that in Cameroon WhatsApp managed to address
55 challenges to knowledge, referral, equipment and expertise in emergencies related to neonates (8). This tallies
56 with experience in Oman, where the WhatsApp platform provided a more rapid response in referral leading to
57 optimal utilization of specialized care and reducing inappropriate patient transfers (9). Koparal, et al (2019)
58 showed that the WhatsApp platform supported dental care and in most cases consultation was conclusive (10).
59 Bakshi et al (2017) and Clavier et al (2019) showed that use of the WhatsApp platform facilitated interaction
60 and discussion of health specialists with other staff, thus improving T knowledge, confidence and documentation
61 in clinical notes (11,12).

62 Tanzania is in accord with the Global Strategy for Women and Children (2016-2030), The Health Sector
63 Strategic Plan IV and One Plan II (2008) (2009) (2010) (2011) (2012) (2013) (2014) (2015) that
64 aim to improve MNH by ensuring access to SBAs and EmONC services (13,14,15). It is also important to note
65 that in Tanzania the availability of Nurse Midwives stands at 52% (16). Ueno, et al (2015), Harvey, et al (2007)
66 and the Tanzanian EmONC Assessment (2015), have shown that provision of EmONC services was limited by
67 inadequate knowledge and skills in the performance of basic MNH interventions (17,18,19).

68 To bridge the gap in knowledge and skills in provision of EmONC services, in 2018, Maternity WhatsApp
69 Groups (MWGs) were established to support health service providers from lower health facilities (HFs) with
70 technical assistance from medical specialists who are locally available in Tanzania and those residing outside the
71 Country. This case study aimed to explore how health care providers and their remote mentors communicated in
72 finding solutions to the acute problems discussed, which challenges were described and how they were addressed,
73 with the ultimate goal of sharing these unique experiences with stakeholders in a condensed and structured way.

74 2 a) Methodology

75 We used a case study approach to explore routine data derived from the MWGs.

76 3 b) Theoretical framework

77 Our approach was guided by structural functionalism theory of how systems function, and grounded theory.
78 (20,21).

79 4 c) Study area

80 Tanzanian Mainland, from June 2018 to July 2019.

81 5 d) Maternal WhatsApp Groups to support Emergency

82 Obstetric and Newborn Care in Tanzania MWGs were formed by the Reproductive and Child Health Section
83 (RCHS), in the Ministry of Health in 2018 to improve decision making and service provision for maternal and
84 newborn emergency cases at primary and secondary levels of care. Mentors in each group were available day
85 and night and provided advice free of charge. Any participant could post a case or a question at any time.
86 Administrators were selected by the groups, usually the zonal reproductive and child health coordinator, who
87 monitored conversations with regards to confidentiality and appropriateness and facilitated individual follow up
88 or referral. Each group had a representative from RCHS to assist with system-related issues that could not be
89 solved at the district or regional level, e.g. distribution of drugs or medical equipment. They were also tasked
90 with collecting experience with ethical aspects of the use of social media in health care with the aim of informing
91 the development of a legal framework for Tanzania.

92 Anonymous clinical data on patients were shared in the group by clinicians or nurses in need of specialist
93 opinion. The specialists could ask for more information in order to arrive at a conclusion, and at times individual
94 calls were made to discuss a case with the frontline workers. Providers in HFs sometimes WhatsApp video or
95 voice calls at night, to ask for support.

96 On Mainland Tanzania there are eight health zones, each led by a Zonal Reproductive and Child Health
97 coordinator (RCHco). Each zone consists of 2-3 regions (Table 1). The regions and districts also have Regional
98 RCHco and District RCHco. Zonal RCHco provide a link between the regions and the Ministry, while Regional
99 RCHco and District RCHco are responsible for overseeing the RMNCAH implementation at the regional or district
100 levels, respectively.

101 A total of 9 MWGs were formed (Table 1). The Lake Region was later divided into three zones and Dar
102 Es Salaam City was a stand-alone zone. Members of MWGs were drawn from Regional and District Health

103 Management Teams, hospitals (referral and district), health centres, from both public and private HFs. General
104 practitioners, obstetricians, midwives, anaesthesia experts, pharmacists and laboratory staff, blood services
105 and others, formed the core of expert mentors. Individual consent from health care providers and managers
106 participating in the groups was not sought, but through group assent. The Ministry issued an official statement,
107 that data from these groups would be stored as routine, analyzed and may be published with the aim of improving
108 the use of digital communication to enhance quality care. Prior to starting the groups, guidance was sought
109 about data security. Previously no legal framework had existed in Tanzania with regards to the use of digital
110 techniques. The groups were therefore advised to use medical ethical standards in their communication to ensure
111 confidentiality. The administrators of MWGs were instructed to remind members of the confidentiality of the
112 information shared and anonymity of cases while seeking medical consultation at the various levels, from the
113 primary to the tertiary level.

114 In a certain sense, this article describes how policy makers to can share their experience in implementation of
115 various policies, strategies, and guidelines, without which such data would be lost forever.

116 **6 f) Data collection methods**

117 Data from these groups was considered routine data related to service provision. Data generated from these
118 groups through consultation via WhatsApp were exported by notebook, transcribed verbatim to word and stored
119 in 9 files, one for each per zone and on a password protected computer at the Ministry of Health. Each transcript
120 contained the whole communication of each group over one year (June 2019 -May 2019) and was translated into
121 English where primary communication was in Kiswahili, by experienced translators. Any remaining names or
122 locations that could reveal patient or provider identities were removed. To ensure meaning was not lost during
123 the translation, all translated transcripts had both the original text (Kiswahili and English version) and the
124 English translation. These documents were then reviewed by the principal researcher and the RCHS team to
125 ensure no translation errors were embedded before the transcript was moved to next level of analysis.

126 **7 g) Data Analysis**

127 To ensure integrity of findings, each transcript was assigned to two research assistants working independently
128 and results were compared with an intercoder reliability threshold of at least 60%.

129 An inductive approach was used to analyze the data. This helped to condense the extensive and varied raw
130 text into themes and provided insights into current processes of care for mothers and newborns in Tanzania. To
131 enhance the plausibility of conclusions, manual coding of MWGs discussion data into themes and sub-themes
132 was conducted.

133 To aid coding, a list of codes was developed. As a control measure to ensure new codes were only created
134 when necessary, the data analysis team was asked to develop a code-book with code definitions and examples of
135 when to use the codes and when not to use them. These codes and definitions were shared with the broader team
136 for validation before they were adopted for final analysis. The transcripts were clustered by inductively forming
137 categories based on the raw text, and then sorting quotations into the categories.

138 **8 II.**

139 **9 Results**

140 A total of 642,484 words were extracted from the nine groups and seven themes emerged during coding; (i)
141 Management of Referral, (ii) Occurrence of unique events, (iii) Availability of medicines, (iv) Process of care, (v)
142 Addressing management challenges (vi) Commodities and supplies, and (vii) Feedback and Compliment.

143 During the 12 month period, the nine groups contributed to the management of 584 cases of critically ill
144 patients, with a case fatality rate of 4.6% (n=27). The number of cases reported showed variation from 319 in
145 the Central Zone to as low as 1 in the Northern Zone. This may be attributed to the level of acceptability and
146 stewardship of the use of innovative methods. All groups contributed valuable data by seeking help, responding
147 and following up with care of critical cases. However, the Southern, Lake, and Eastern zones were especially
148 effective in strong stewardship and coordination of the MWGs (Table 2).

149 **10 Box 1 a) Communication on accountability for maternal and newborn's health**

151 MWGs included decision makers from the national, regional, district and health facility levels (Health Facility
152 person in-charge, matron, laboratory technician in-charge, etc). This broad inclusion enabled the improvement
153 of decision making for critically ill patients as shown below. LZ. 111018. A patient in Lake Zone who developed
154 disseminated intravascular coagulation (DIC) provides a good example of accountability. The patient needed 4-5
155 FFP before transfusing RBCs units, which were not readily available. Mobilization of safe blood was made along
156 leadership hierarchy and these supplies were shipped at night for a distance of 200 kilometres. The Regional
157 and District Medical Officers organized teams of laboratory technicians and drivers to prepare requested units at

12 SZ231218 THROUGH THE GROUP, THE TEAM FURTHER EXPERIENCED A COORDINATED REFERRAL BETWEEN RHTM, CHMT, FAITH BASED HFS, HCPS AND WITH TECHNICAL INPUT FROM NATIONAL HOSPITAL FOR A PATIENT WITH PERIPARTUM CARDIOMYOPATHY, ENABLING SAFE REFERRAL TO NATIONAL MEDICAL CENTRE. THE HOSPITAL OFFERED HUMAN RESOURCE AND AMBULANCE WHILE THE CHMT SUPPORTED WITH FUEL FOR THE AMBULANCE AND DAILY SUBSISTENCE ALLOWANCES FOR

ESCORTING MEDICAL STAFF AND DRIVER. b) MENTORING OF SKILLED HCPS IN REAL CASES

11 DZ 090718 One morning an obstetrician in hospital shouted for support to have an adequate blood supply for a patient who had ruptured uterus. The request via WhatsApp group provided a good response with members offering technical support and supply of highly needed blood from neighbour health facilities to save life of the patient.

The MWGs have observed improvement in the quality of referrals with multidisciplinary participation and joint decision making at various levels.

12 SZ231218 Through the group, the team further experienced a coordinated referral between RHTM, CHMT, Faith Based HFs, HCPs and with technical input from National Hospital for a patient with peripartum cardiomyopathy, enabling safe referral to National Medical Centre. The hospital offered human resource and ambulance while the CHMT supported with fuel for the ambulance and daily subsistence allowances for escorting medical staff and driver. b) Mentoring of skilled HCPs in real cases

In the developing world there is a huge challenge in mentoring and coaching of HCPs after graduating from pre-or in-service training resulting in suboptimal performance. The MWGs were observed to fill this gap through continuous non-structured mentoring, while managing complicated obstetric and newborn cases. This mentoring process contributed to change of practice and behaviour of HCPs through support from various experts (MPZ 170718). MPZ 170718: A patient was prescribed for an emergency Caesarean section due to eclampsia. Surgeon and other staff were ready for the procedure but the anaesthetist felt that the condition of patient required more expertise hence a need for referral to a regional referral hospital. Therefore, an Anaesthesiologist from Muhimbili National Hospital was consulted via MWG and then a conference call was set between the two. Through the call, the anaesthetist was supported in providing general anaesthesia under supervision of the anaesthesiologist from remote location. This CS ended uneventful with good outcome for both mother and newborn.

MWGs demonstrated successful mentorship and coaching in management of complicated PPH with DIC, abruptio placentae, shock, suspected venous thromboembolism, anaesthesia and other complications, (SZ 280618). SZ. DH. 280618: Primi para delivered by CS with general anaesthesia due to eclampsia on the fourth day when she became unconscious. Post operative the patient had good recovery with regaining consciousness but a day later she deteriorated again, losing consciousness. She was on eclampsia management protocol with anticonvulsant injection magnesium sulphate, antihypertensives and antibiotics. She was started on intramuscular dexamethasone 4mg 8 times hourly. Initial report showed; PR 78 beats per minute, BP 150/104 mmHg, respiratory rate was 21 breaths per minute and oxygen saturation, 95%. Chest was clear and urine output was approximately 60 mls per hour. Brain function showed that pupils were reacting to light but there was diminished knee jerk reflexes. The team in health facility decided to seek help from MWG. MWG responses: Experts advised a HF to designate an "ICU like bed" to provide conservative management aimed at reducing suspected raised intracranial pressure. The group deferred sending the patient to Muhimbili National Hospital due to the distance and to conditions surrounding the referring ambulance. After three days of management the patient regained consciousness and was later discharged. In turn, the HF benefited from learning basic elements of ICU.

In a previous presentation of SZ. 230718, MWGs specialists and other members equivocally agreed to the diagnosis of ruptured uterus. This was a near miss, the management of which changed from severe anaemia to ruptured uterus, whereby the team conducted the appropriate procedure using crystalloid fluids, preparation of safe blood for transfusion and finally, a subtotal hysterectomy was performed. This process revealed that the diagnosis by the MWG was correct and the patient survived.

210 The case described below shows the value of the MWG in a situation where obstetric findings contradicted
211 normal labour. This patient finally required CS as mode of delivery (SHZ. 150818). SHZ. 150818. A primigravida
212 mother 18 years old at term who was reported to be in labour, fully dilated for more than one-hour with viable
213 fetus, membranes were ruptured and she had moderate contractions. Initially, the team thought the patient was
214 truly at second stage of labour pain and thought to augment labour and possibly assisted delivery with a vacuum
215 extractor. However, after a thorough consultation in MWG benefit of doubt was given and she was referred to
216 a neighbour regional referral hospital. The feedback showed the woman had cephalopelvic disproportion with
217 presented part having both caput and moulding. The caesarean section and the outcome of both mother and
218 newborn was good.

219 **13 c) Logistic support through the platform**

220 In August 2018, the health facilities experienced a shortage of antin-convulsant injection magnesium sulphate to
221 treat eclampsia. The MWGs mitigated this challenge by mobilizing the Zonal Medical Stores Department (MSD)
222 warehouse and from other HFs such as dispensaries and health centers and arranging a quick redistribution to
223 meet the demand on time.

224 MWGs also identified and mediated a demand for low molecular weight heparin in management of suspected
225 venous thromboembolism patients. For a short time, the demand for the medicine at HFs increased sharply. This
226 medication is now considered by HCP as a lifesaving commodity for maternal care. The increased demand for
227 LMW heparin led the MSD to increase the supply to meet the needs of the HFs.

228 **14 d) Improvement in the quality of referral**

229 Referral of critically ill patients is a major challenge for health care systems in most developing countries. Ideally,
230 the referring team needs to fulfil a number of lifesaving tasks to ensure that the referred patient reaches point
231 B safely. Experts in MWG have often refrained from transporting patients because of lack of ideal ambulance
232 services, frequently deciding instead to support local teams with knowledge and skills to manage such patients
233 locally. When referral becomes necessary, these experts ensure that the patient is stabilized, referred and
234 transported. The above narrative case of SZ. 230718, a patient treated after setting up an ICU bed, illustrates
235 this challenge.

236 **15 e) Collaboration and teamwork in management of compli- 237 cated patients through the MWG platform**

238 Using MWGs, health care providers have managed to bring together administrators, obstetricians, midwives,
239 anaesthesiologists and other experts to manage a single given patient who is critically ill, hence cultivating a
240 sense of team work as shown in the previous presentation.

241 **16 III.**

242 **17 Discussion**

243 In Tanzania, MWGs have enabled us to unify the various sectors of the health system as one, the various actors
244 brought together to manage a single woman and her newborn. Acknowledging the paucity of data on the use
245 of telemedicine to provide services directly to patients, this case study sheds some light on its usefulness. The
246 findings of Wilcox and Adhikari (2012), and Vranas, et al (2018) tally with ours, demonstrating that the use of
247 telemedicine was associated with a reduction of mortality hence providing promise for support for future use in
248 critical care (22,23).

249 This study also observed that a lack of guidelines had implications for the effectiveness of telemedicine in the
250 management of patients, as providers felt they were not protected and that they might be "required" to use
251 telemedicine. Kahn and Rak's (2019) findings have demonstrated that successful telemedicine requires motivated
252 leadership, sound organization, structural influence and the availability of clear guidelines (24). The observations
253 above tally with our experience that where the local leadership was supportive of MWGs, the performance was
254 good -and vice-versa.

255 In review, it is our observation that the majority of studies focused more on the use of the platform in training
256 and leadership (25,26,27). This finding calls for the need for more documentation of experience with the use of
257 electronic platforms for real-time management of patients.

258 Finally, we would like to share our experience with the limitations in making electronic platform use for patient
259 management more successful:-Limitations Use of MWGs were limited by 6 major issues; i. Lack of guidelines

18 CONCLUSIONS

265 vi. The importance of this unconventional way of consultation may not be considered as equally important by
266 policy makers.
267 IV.

268 18 Conclusions

269 We have seen in these MWGs that leadership and stewardship has an important role in management of critically
270 ill patients. Strong teamwork in the groups was a key to sharing information and to making critical decisions for
271 the management of individual patients. The MWGs expanded their function to include management of supplies
272 when one geographical area faced scarcity of life saving commodities. In a certain way the intervention galvanized
273 the whole concept of accountability along the lines of the "Every Woman, Every Child Initiative".

274 It is fair to mention that women in rural settings in developing countries seldom enjoy the fruits of their taxes
275 when it comes to access to health services from qualified personnel. In this program women and newborns from
276 remote areas received multidisciplinary specialized care at the time when they needed it most, through these
MWGs.

1

Health zones	Regions for each zone	WhatsApp Consultation No. of words
North	Kilimanjaro, Arusha and Tanga	14,952
Southern	Mtwara and Lindi	127,635
Western	Kigoma and Tabora	14,650
Eastern	Pwani and Morogoro	70,165
Central	Dodoma, Manyara, Singida	91,522
Southern Highland	Iringa, Njombe and Ruvuma	23,039

Figure 1: Table 1 :

Zone	Reasons to call for help									Total No. of cas															
	Obstet	Haem	Flu	Long	Di	longed	labo	Sepsis	Anaeth		hos	Sic	et	ion	Ve	in	throm	Ob	block	Total					
Northern	0	0	0				0	0			0		0				1		1						
Southern	18		5	1			2	2			0		2				11		41						
Eastern	10		11	2			3	1			2		0				9		38						
Western	0		1	0			0	2			0		0				3		6						
Central	29		43	181			1	1			9		0				55		319						
YearLake Southern	33	0	3	33	1	7	0	1			8	0	2	0		15	0	3	5	0	31	4	134	5	28
2021Highland			4				3	0					0				14								
South West																									
Dar Es Salaam	3		0	5			0	0			2		0				2		12						
28 Total	96		98	197			17	8			31		7				130		584						

[Note: K © 2021 Global Journals Reaching Women and Newborns with Multidisciplinary Specialized Care Via Whatsapp Interaction. A One-Year Experience from Tanzania Box 1 SZ. 230718: HF A: We have a Gravida 4 P 3 woman admitted a day ago with 2 living children, with history of previous Caesarean section. Current pregnancy the GA 35 weeks. Admitted with labour pain, painless vaginal bleeding, which has stopped. No foetal kicks. On examination patient is severely pale, dry mouth, oedema ++ with cold extremities, tachypnoea, weak pulse 50 b/min and BP 120/52 mm-Hg. Working diagnosis was Severe Anaemia in failure, IUFD and 3 Previous scars. Investigation done FBP 7 g/dl. Platelets 202 and the patient was transfused 2 unit of blood and injected frusemide 80mg. Today still dyspnoic, BP 117/75 mmHg, PR 112 b/minute, pale and control Hb 8.4 g/dl. platelets 117 and we are preparing 2 more units of blood. Obstetrician 1: Can you do ultrasound? Please look for free fluid in the abdomen and assess placenta. She may have a silent partial rupture. You may also be able to see the lower part of pleura and heart. GP 1: What is the situation with urine output? GP 2: Auscultate chest and check Oxygen saturation. HFM: Since yesterday urine output is 1000mls, oxygen saturation range 93-97% in room air. Obstetrician 2: Anaemia in failure with HB of 7-8 does not tally. Obstetrician 2: Do a quick USS as asked. She may have ruptured uterus! Obstetrician 1: I completely agree, there is something else going on. Obstetrician 2: Venous thromboembolism is unlikely with O2 saturation profile. Obstetrician 2: She may have abruptio placenta or ruptured uterus. Obstetrician 2: All these condition leads to foetal demise. Obstetrician 1: The thrombocytes are going down, you should also prepare for replacement. and DIC. Can you do a bedside clotting test or anything more sophisticated? GP 1: Can we try to do serum and full blood picture so as to see if there is active bleeding somewhere? Obstetrician 2: Whatever condition, OP is mandatory. Check bedside 1. clotting time, x match, the OP under GA intubation is needed. Technologist: As you leave tell us to get prepared to receive the patient. Obstetrician 3: we received the mother with ruptured uterus. Haemoglobin level at admission was 10g/dl. Patient was transfused 2 units of FFP and 1 unit of blood. Then, emergency laparotomy done, macerated still birth female baby extracted with weight 2900Kg. Today mother is fine and continuing with antibiotics. Vitals signs BP 115/90 mmHg pulse rate 101b/min and Body temperature is 37.1. Generally patient is fine.]

Figure 2: Table 2 :

18 CONCLUSIONS

278 .1 Acknowledgements

279 The Permanent Secretary at the time (Dr. Mpoki Mwasumbi Ulisubisya) of implementation of this program was
280 motivated to spearhead the use of the WhatsApp platform in management of patients to the extent that he had
281 a personal consultation with the owners of the WhatsApp platform. We also acknowledge the champions from
282 every MWG who used their precious time to respond to consultation and to motivate others to seek support.

283 The MWGs are sustained by the support of the national and sub national commitments from: The Association
284 of Gynaecologists and Obstetricians of Tanzania (AGOTA), the Tanzanian Midwives Association (TAMA), the
285 Society of Anaesthesiologists of Tanzania (SATA) and other medical specialities, including zonal, regional and
286 council health management teams. Your support of this innovation is highly appreciated.

287 [Community Development, Gender, Elderly and Children. Health Sector Strategic Plan IV ()] , *Community*
288 *Development, Gender, Elderly and Children. Health Sector Strategic Plan IV* 2015-2020. United Republic of
289 Tanzania, Ministry of Health

290 [Global Strategy for Women and Children ()] , *Global Strategy for Women and Children* 2016-2030.

291 [Woods et al. ()] ‘A descriptive analysis of the role of a WhatsApp clinical discussion group as a forum for
292 continuing medical education in management of complicated HIV and TB clinical cases in a group of doctors
293 in Eastern Cape’. J Woods , M Moorhouse , L Knight . *South Africa. South Afr HIV Med* 2019. 20 p. 982.

294 [Ansari et al. ()] *Access to comprehensive emergency obstetric and newborn care facilities in three rural districts*
295 *of Sindh province, Pakistan. Health Research Policy and Systems*, M S Ansari , R Manzoor , N Siddiqui , A
296 M Ahmed . 2015. 13 p. S55.

297 [Harvey et al. ()] ‘Are skilled birth attendants really skilled? A measurement method, some disturbing results
298 and a potential way forward’. S A Harvey , Y C Blandón , A Mccaw-Binns , I Sandino , L Urbina , C
299 Rodríguez . *Bull World Health Organ* 2007. 85 (10) p. .

300 [Muganyizi et al. ()] ‘Coverage and Geographical Distribution of Emergency Obstetric and Neonatal Care
301 Services in Tanzania Mainland’. P S Muganyizi , E Maswanya , S Kilima , G Stanley , A M Makuwani
302 . *Journal of Gynaecological and Obstetrics* 2017. 5 (1) p. .

303 [Crossman (2020)] *Definition and Overview of Grounded Theory*, A Crossman . <https://www.thoughtco.com/grounded-theory-definition-3026561> August 12. 2020.

305 [Kahn and Rak ()] ‘Determinants of Intensive Care Unit Telemedicine Effectiveness. An Ethnographic Study’. J
306 M Kahn , K J Rak . *Am J Respir Crit Care Med* 2019. 199 p. .

307 [Othman and Menon ()] ‘Developing a nationwide spine care referral programme on the WhatsApp messenger
308 platform: The Oman experiment’. M Othman , V Menon . *International journal of medical informatics* 2019.
309 126 p. .

310 [Bhandari and Dangal ()] ‘Emergency obstetric care: Strategy for reducing maternal mortality in developing
311 countries’. T Bhandari , G Dangal . *Nepal Journal of Obstetrics and Gynaecology* 2014. 9 p. .

312 [Gender, Elderly and Children. The National Roadmap Strategic Plan to Improve Reproductive, Maternal, Newborn, Child and Adolescent Health].
313 ‘Gender, Elderly and Children. The National Roadmap Strategic Plan to Improve Reproductive, Maternal,
314 Newborn, Child and Adolescent Health’. *Community Development* 2016-2020. United Republic of Tanzania,
315 Ministry of Health

316 [Bailey et al. ()] *Monitoring emergency obstetric care: a handbook: World Health Organization*, P Bailey , S
317 Lobis , D Maine , J A Fortney . 2009.

318 [Singh et al. ()] ‘Providing skilled birth attendants and emergency obstetric care to the poor through partnership
319 with private sector obstetricians in Gujarat’. A Singh , D V Mavalankar , R Bhat , A Desai , S R Patel , P
320 V Singh . *India. Bull World Health Organ* 2009. 87 (12) p. .

321 [Bakshi and Bhawalkar ()] ‘Role of WhatsApp-based discussions in improving residents’ knowledge of post-
322 operative pain management: a pilot study’. S G Bakshi , P Bhawalkar . *Korean journal of anesthesiology*
323 2017. 70 (5) p. .

324 [Ueno et al. ()] *Skilled birth attendants in Tanzania: a descriptive study of cadres and emergency obstetric care*
325 *signal functions performed. Maternal and child health journal*, E Ueno , A A Adegoke , G Masenga , J Fimbo
326 , S E Msuya . 2015. 19 p. .

327 [Singh et al. ()] ‘Telemedicine and telehealth-The Indian scenario’. A Singh , A Roy , P Goyal . *Journal of*
328 *Integrated Health Science* 2016. 4 p. .

329 [Vranas et al. ()] *Telemedicine coverage of Intensive Care Units. A narrative review* K C Vranas , C G Slatore

18 CONCLUSIONS

- 334 [Wilcox and Adhikari ()] ‘The effect of telemedicine in critically ill patients: Systematic Review and Metaanal-
335 ysis’. M E Wilcox , Nkj Adhikari . *Crit Care* 2012. 16 p. R27.
- 336 [Hussein et al. ()] ‘The Effectiveness of Emergency Obstetric Referral Interventions in Developing Country
337 Settings: A Systematic Review’. J Hussein , L Kanguru , M Astin , S Munjanja . *PLOS Medicine* 2012.
338 9 (7) p. e1001264.
- 339 [Crossman (2020)] *Understanding Functionalist Theory*, A Crossman . [https://www.thoughtco.com/
340 functionalist-perspective-3026625](https://www.thoughtco.com/functionalist-perspective-3026625) 2020. February 11 accessed August 12. 2020.
- 341 [United Republic of Tanzania, Ministry of Health Community Development, Gender, Elderly and Children. Human Resource Info
342 ‘United Republic of Tanzania, Ministry of Health’. *Community Development, Gender, Elderly and Children.*
343 *Human Resource Information System Report* 2019.
- 344 [Amani et al. ()] *Use of a social media network to reduce early neonatal mortality: a preliminary report from
345 a quality improvement project in Yaoundé, Cameroon. Matern Health Neonatol Perinatol*, A Amani , J R
346 Nansseu , E M Mah , C M Vougmo , S M Moluh , R Mbu . 2017. 3 p. 26.
- 347 [Clavier et al. ()] ‘Use of the Smartphone App WhatsApp as an E-Learning Method for Medical Residents:
348 Multicenter Controlled Randomized Trial’. T Clavier , J Ramen , B Dureuil , B Veber , J L Hanouz , H
349 Dupont . *JMIR mHealth and uHealth* 2019. 7 (4) p. e12825.
- 350 [Benedicts and Lettieri ()] ‘WhatsApp in hospital? An emprical investigation of individual and organizational
351 determinant to to use’. A D Benedicts , E Lettieri . *Plos One* 2019. 14 p. e0209073.
- 352 [Koparal et al. ()] ‘WhatsApp messaging improves communication in an oral and maxillofacial surgery team’. M
353 Koparal , H Y Ünsal , Alan H Üçkarde? , F Gülsün , B . *International journal of medical informatics* 2019.
354 132 p. 103987.
- 355 [World Bank Group and the United Nations Population Division. Geneva: World Health Organization Trends in maternal mortal
356 ‘World Bank Group and the United Nations Population Division. Geneva: World Health Organization’.
357 *Trends in maternal mortality: 2000 to 2017: estimates by WHO, UNICEF, UNFPA*, 2019.